The Impact of Major Sports Events Launch Transcript

0:06

good morning ladies and gentlemen let's get started um good morning thank you very much for joining us i'm naomi hicks

0:12

i'm one of the directors at uk sport and i'm delighted to welcome you to this event today welcome to livery hall at

0:19

the guild hall a big thank you to the city of london for bringing us together today and for hosting us in this

0:25

beautiful building great to see so many faces old and new joining us for the

0:30

report launch today the major sporting events and soft power report it's a really uh really important piece

0:37

of research in our view it reiterates the power and potential of major events and the vital contribution they make not

0:43

just to the to society but to our economy as well we're going to hear all about that today

0:49

delighted to have such a breadth of sectors and organizations in the audience with us and i know many of you

0:55

gave up your time to participate in the research as part of the consultation so thank you for sharing your views and

1:01

your insight which we'll hear much more of today we're going to hear first from three

1:07

guest speakers this morning so we're going to hear from our lord mayor vincent kivney we're also going to hear

1:13

from the minister of sport nigel hudson and then peter arnold from ey will share

1:18

the report findings and highlights with us after that i'm going to invite a selection of panel members onto the

stage for a sort of facilitated discussion and then we will open up the floor for your questions as well before

1:31

making sure we've got plenty of time for teas and coffees and catch-ups afterwards at the end so thank you very

1:36

much for joining us i'm going to hand straight over to the lord mayor thank you very much

1:43

[Applause] minister chief commoner

1:49

ladies and gentlemen good morning and a very warm actually guite literally a very warm welcome to guildhall but it's

1:56

better to be warm this morning than chile thank you so much naomi for your introduction and thank you to uk sport

2:04

who have worked very closely on with us on this project now i would 2:10

also like to at this point thank ey for producing this excellent report i am SO

2:16

glad that the city of london alongside our partners at uk sport is able to support this important piece

2:24

of work there is a long history of sport in london

2:29

in fact we are almost directly above here in the here in the delivery hall almost

2:35

directly above the remains of one of london's oldest sports facilities if not

2:40

perhaps its oldest indeed a roman amphitheater where gladiators used to

2.46

compete well i'm glad to say i'm sure we're all glad to say sport has moved on in london since then

many of you are will be aware that the city of london corporation provides sports facilities across the many open 3:00

spaces we manage perhaps less well known is that in recent years we've also sought to take a

3:06

lead in supporting major sports events coming to london and the uk 3:13

by doing what we do best offering up our venues bringing people together we hope to contribute to the

3:19

success of bids and celebrations for high-profile sporting occasions 3:26

as an organization that seeks to support a thriving and diverse economy 3:32

we increasingly value the important role played by sport and the sports event industry in the

3:38

long term success of the uk economy we see sport as integral to our national

3:45

success and global reach and we are determined that london should be a world centre

3:52

and a venue of choice for sports events from around the world 3:58

since the experience of the london 2012 games and i have to say just looking at that wonderful

4:04

photograph on the front of the report doesn't it bring back some magnificent memories we have turned our focus to the 4:11

positive outcomes which major sports events have for london and indeed the

4:16

whole world which this report spells out for us very clearly its findings are striking

4:23

people understand that there are soft power trade and investment benefits to major sports events but this report 4:30 shows us in stark detail what can be achieved when we get our strategy right

4:37

we will hear more on this from ey shortly during their presentation of the findings

4:42

the report acknowledges that while there is much to be excited about we just can't sit back and assume this

4:50

will all happen naturally because we are london or the uk we need to work together strategically

4:56

and deliver on a clear set of targets while also learning from each event that

5:02

we host in the uk i'm certain this will not only improve the understanding of the positive

5:08

impacts but actually over time enhance those positive impacts 5:14

and increase their relevance and their and their reach in our society 5:19

this is what the city of london and uk sport will be getting set for 5:25

in the months ahead but we recognize we cannot do this alone 5:30

the city corporation stands ready we're on our marks ready to 5:35

go to work with our partners from across the sports sector business and government to build a more targeted and 5:42

more impactful approach to future sports events sport can capture the

imagine of

5:48

imagination of the world we we see that we know that we know from experience that major sports events can bring the 5:55

attention of the world to the uk and to this great city 6:00

so with the global reach which the uk sports sector has and with our ability to host the best

sporting events in the world and we've no doubt that is the case let us ensure we make the most of these opportunities

6:12

to grow trade attract investment and enhance our global influence 6:19

the city of london is committed to supporting major sports events 6:25

to helping the uk get even greater returns in future and to make sure that everyone benefits from the uk's status

6:33

as a global sporting superpower we welcome this report 6:39

and look forward to taking the next steps alongside uk sport to 6:44

realize and to maximize those benefits now i'm very pleased to be able to hand

6:50

over to the minister for sport nigel harrison mp we are really grateful to you for

6:55

attending this event today and we appreciate the government's support in driving these aims these

7:01

shared aims i'm sure together in the years to come thank you all very much

7:12

[Applause] good morning uh everybody and uh thank

7:18

you lord mayor for that introduction and indeed very warm welcome which i think we all appreciate after the last few days i did actually get sledding over

7:24

the weekend so i'm i'm very happy um and it's of course a pleasure to be here in these beautiful surroundings actually

7:31

it's been a while since i was here to launch the soft power trade and investment benefits of major sporting

7:36

events research and very interesting and powerful research it is too 7:41

i'd like to thank uk sport and the city of london e and y and all the consultees

7:47

on this project including colleagues at the rugby league world cup and of course the birmingham 2022 commonwealth games

7:54

for their contributions as well now the government has long championed uh wind rate the wind ranging benefits

8:02

of hosting major sports events uh as you just mentioned lord mayor they build

8:07

stronger communities improve mental and physical health and inspire the next

8:12

generation and the uk has a world-class reputation there's no doubt about that in hosting

8:19

major sporting events and this is a credit to the sector including so many here this morning and of course a credit

8:25

to the to the many cities that are pivotal in hosting them and during the pandemic and of course we

8:31

all know we're not over this yet major sporting events of course played a 8:37

really important role in boosting morale when we really needed it and bringing excitement to homes right across the

8:44

country when we desperately needed it and after a tough two years the government knows that we can't rest on

8:50

our laurels and we must continue to build on our recovery and our reputation of being

8:56

amongst the best in the world at hosting major sporting events in 2022 alone we will host a prolific

9:04

programme of sporting events the birmingham commonwealth games which will be the biggest multi-sport event in the 9:10 uk since london 2012 the world gymnastics championships the uefa women's euros the rugby league

9:18

world cup and many others and alongside the jubilee and the unboxed festival 2022 will be an

9:26

incredible year to showcase the country and deliver on our key objectives

9:32

and has set out in this report that will mean maximizing all these socalled soft power trade and investment opportunities 9:39

and we should never underestimate that whilst we call some of these things soft power it leads to massive significant

9:46 job creation and economic contribution to the economy

9:51

the 2022 birmingham commonwealth games where we've got a business and tourism program is just one example of targeted 9:58

government investment specifically aimed at converting the excitement and the

10:04

enthusiasm of a major sporting event into trade and tourism benefits and we

10:09

must ensure there are many other similar initiatives as we move forward 10:15

as you may know the chancellor recently announced funding to support bids for the 2025 women's rugby world cup the

10:22

2026 tour de france grand depart and the ongoing feasibility work into the

10:27

potential uk and island biz to host the 20 30 50 fifa world cup 10:33

and in order to secure this funding my department worked with uk sport and key partners to ensure that we demonstrated 10:40

the breadth and socio economic benefits that hosting events of this magnitude

entails now the report launched today underlines the significant benefits and

10:52

demonstrates then to the rest of government the sporting sector industry and importantly to the public

10:58

and this report expertly highlights how soft power trade and investment benefits directly help achieve the government's

11:05

policy goals such as promoting global britain leveling up job creation and

11:11

economic growth not to mention providing opportunities for the uk to bring its influence to bear internationally

11:18

and of course the report concludes that major sporting events in the coming decade have the potential to deliver

11:24

over 4 billion pounds in soft power trade and investment impacts to the uk

11:30

and these findings will help support partnerships between the business and the sports sectors to achieve all of

11:36

these outcomes and more they will also support the development of our future approach to sport

11:42

diplomacy and how we can use sport to strengthen the uk's influence as a global power and force for good

11:50

we must continue to work together to ensure we apply the findings of this report and capitalize on the pipeline of

11:57

events over the next 10 years and beyond and i know that you are all as committed

12:03

as i am to doing just that so thank you again for the invitation this morning and to all those involved

in producing this crucial piece of work it's a timely intervention and will serve to bolster our arguments regarding

12:17

why it is so crucial that we make the next decade a golden one for sport in

12:22

the uk and i'd now like to welcome peter arnold from eny who will tell us a

12:28

little bit more about what they found in the report [Applause] 12:40

so thank you all and good morning and i'd just like to say what an honor it is to be presenting the findings of our

12:46

report and it's actually fantastic be doing it in person i've done so many zoom calls i'm sure we all have where

12:51

you're staring at a screen to be able to see people's reactions i think is fantastic so i'm a partner at ey i'm also ey's uk

12:59

chief economist i spend a lot of my time answering questions about inflation or interest rates or gdp and so again it's

13:06

also a pleasure to be here to talk about something that's far more interesting which is about major sporting events and the contribution that sport can make to

13:12

our economy um it's been a bit of a journey for us with with uk sport in the city of london

13:17

we actually started the work over 12 months ago but as with many things over the last

13:23

couple of years the timing of it's been heavily disrupted by covert so again it's a real

13:28

real relief to finally issue our findings so let me jump straight in so what was the

13:34

exam question well our exam question was really help uk sport city of london and

i guess all the stakeholders really understand and attempt to quantify the links between major sporting events how

13:46

they can drive soft power and how in turn those can drive investment and trade benefits not just

13:53

to the uk but to any host nation that seeks to focus on sporting events and building on that analysis think

14:00

around the recommendations that we can make around how those can be maximized and

14:05

optimized through event delivery so the work involved an extensive review of pretty

14:11

much every evaluation of every sporting event that happened in the last 10 years but it certainly felt like it but also

14:16

we engage with a huge number of stakeholders across all the key areas so local and pub central government

14:23

sports organizers sporting bodies and indeed businesses that are involved in business of sport and we were able

14:28

assisted by dr simon roth who um works for the university of london unfortunately can't be here because he's

14:35

driving sports diplomacy in antarctica at the moment i think i'm assuming not just a penguins there may be some other

14:40

people there as well so firstly what do we mean by soft power well if hard power is that kind of

14:46

traditional military strength or sets of embassies or hard investments soft power is that

14:53

softer cultural influence the kind of the the more nebulous support and and

links that can be brought up by engagement and by sort of softer interactions

15:04

and we know that uk holds significant soft power the portland group ranks uk's number two globally for soft power and

15:10

that's been built up through history through cultural links through the creative sector but also sport and sport

15:16

has been a really key element of uk soft power over the last 10 to 15 years we only have to think about the olympics

15:22

the success of team gb you know the profile of the premier league and other major sporting events

15:28

it's a key part of the uk's soft power and we think there's then a virtuous circle where a major sporting event can

15:35

drive that south power build perceptions which in turn can then drive trade and investment

15:42

and then what do we mean by a major sporting event well we were defined in our research as anything that had to be the pinnacle of 15:48

that particular sport it was itinerant so it wasn't a regular event it's something that happened every few years

15:54

it had global appeal and domestic appeal so mass spectator appeal and required

15:59

significant funding to deliver often government funding to support in its delivery now what it isn't and what we

16:06

haven't included are those kind of regular sporting events no less important the kind of the wimbledon's the formula ones of this world but it

16:12

was those those regular sporting events now the obvious two mega events are the

olympic games um and the men's fifa world cup but it's quite a broad range and we've also mentioned next year

16:24

there's quite a good pipeline we've got the rugby league world cup commonwealth games the women's euros all of those

16:29

were categorized within our research and what were our key findings well

16:35

based on our research and our stakeholder engagement it was pretty clear that we can we can demonstrate that

16:42

sporting events drive soft power trade and investment through bringing people together showcasing capability

16:49

and and building that engagement and growing the perception of the country as a consequence of that sporting event and

16:55

all the people we spoke to all the contributors the stakeholders recognized it they acknowledged it they knew it was

17:00

there they knew it was available however the key finding is it's not normally formally captured it's not built into

17:06

those evaluation frameworks with a noticeable exception of london 2012 and the 2018 gold coast commonwealth games

17:13

so it's not been captured so our other key finding was um in order 17:19

then to build on this it is really important that it is built into the strategic objectives of sporting events

17:25

in order to identify um capture plan monitor and evaluate as 17:31

you go on to deliver the event and it's not routinely built into that and therefore there's a clear

17:36

opportunity to capitalize on sporting events and maximize those sporting benefits and the uk as i mentioned with 17:43 its strong pipeline of sporting events is in a really strong position to build on what is already very strong global

17:49

perception about uk sporting capability and how that relates to the wider 17:54

economy so what were our findings well based on that extensive pipeline

18:00

we found and we estimated that if soft power investment and trade benefits are

18:06

concentrated on they could deliver an extra 4 billion in economic benefit to the country over the next 10 years and

18:13

that's a 60 uplift on the more traditional economic benefits that we record through our normal evaluations

18:19

the sort of the visitor benefits the spend the employment that sits around those major sporting events so that's a

18:25

significant uplift and in some respects it's a challenge because that money potentially is on the table that

18:30

contribution is on the table and we need to think collectively how we best take advantage of that opportunity

18:37

and therefore what were our key recommendations but we categorize them broadly into three pillars so firstly

18:43

around strategic planning and this is really critical so building in objectives about soft power right when

18:49

you're doing game design when you're thinking about the design of the games your structure of the game is what you want to achieve by it putting in place

. 18:56

accountability and ownership of delivery of those benefits and thinking about how you then monitor and evaluate those 19:02

benefits post games to ensure the legacy of those games is part of that legacy

building the second pillar was around collaboration and here this is collaboration around all stakeholders

19:14

involved in the delivery of events i've said local and central government the events organizers businesses and the

19:20

sports bodies thinking around collaboration and coordination across the delivery of events in order to

19:25

maximize the opportunity make sure everybody is talking to each other and then finally it's around purposeful

19:31

engagement is what is you want to what is it you want to achieve with the events yes make it a great sporting

19:36

spectacle but have we seen with more recent sporting events thinking about wider social economic contributions that

19:42

the events can deliver to answer some of the government objectives around leveling up or other key priorities for

19:48

society so bringing all of that together and activating that through host cities and regions there is a significant

19:54

opportunity so i guess therefore to conclude i think we can demonstrate via this

20:00

research that soft power can be driven by major sporting events and that in turn can deliver investment and trade

20:06

benefits it is critical that it's built into the planning and delivery of those events in order that we maximize the

20:12

opportunity that this country has from the pipeline events over the next 10 years

20:17

so thank you very much [Applause]

20:27

fantastic great results to see and lots to discuss i'm sure i'd like now to invite our panel members up onto the

stage to join me so delighted to welcome edward lord senior elected member of the city of london rupert daniels director 20:41

of creative lifestyle and learning the department for international trade john dutton ceo of the rugby league

20:47

world cup 2021 anna marie phelps chair of the british horse riding authority and vice chair of

20:53

the british paralympics association and finally sally monday ceo of uk sport so thanks very much for joining us i'll

21:00

come and join you in the end as well

21:12

all right thank you so much for for joining and what we're going to do i'm just going to ask a few questions just to get us going and then we're going to

21:18

go out to the audience as well so edward wanted to start with you this morning if if i can we'd like to hear a little bit

21:25

more about um why the city corporation is involved in this area of work why does it matter for you well and as the

21:31

lord mayor has said you know we we are passionately committed to promoting london and the uk as a place to do

21:37

international trade and we recognize that actually sport

21:42

with its amazing convening power gives us the opportunity uh to to meet people

21:47

to promote um and to to do so in a in an informal in a soft power way and this

21:54

was brought home to me back in 2012 when i was involved in supporting the the

22:00

corporation's engagement with the london 2012 olympic and paralympic games

i yeah was at the olympic park i was sitting down having a quick bite for lunch

22:13

and michelle barnier the then commissioner for financial professional services

22:20

came and sat next to me that gave me the opportunity to land 22:26

some amazing key messages with a major international stakeholder 22:31

and yeah it is opportunities like that that only come 22:36

with the informal setting of things like major international sporting events

22:43

and that's why um you know post 2012 yeah we've set up a sport engagement

22:48

strategy it's why we are delighted to work with uk sport and with many stakeholders in this room in promoting

22:55

uh major international sporting events um here in the uk thank you and given what you've heard

23:02

this morning where next where where do you see the city corporation can play a vital role here um well i i think

23:09

the report that he wife produced for us um demonstrates really clearly 23:16

that what we i think instinctively knew is absolutely tangibly deliverable 23:23

so i know that i my elected colleagues our current lord mayor and successive

23:29

lord mayors after that we will continue to engage we have a very clear 23:35

strategy sam hutchins our sport engagement manager who worked with me on 2012 has come back

to work for the corporation um and he is available we are available to work with

23:48

all colleagues in this room and with the sector beyond uh to engage promote um if

23:53

you've got a bid coming through and you want to wow um some of the the stakeholders who are

24:00

going to come in judge that bid then let us work with you perhaps put an event on here that we will do our best to to

24:06

support uk sport and stakeholders to um get wins for the uk 24:13

that's fantastic to hear i'm sure lots of conversations to be had on that thank you rupert i'd like to come to you if that's

24:19

all right um would really like to hear from you what you think the uk can offer in terms of expertise um on the major

24:24

sporting event side and particularly thinking about that from a trade perspective how does that help

24:30

well i mean the uk's got a fantastic reputation all over the world for excellence in sport and generally across

24:36

culture and creative industries and we see that whether it's designers architects security experts wayfinders

24:43

companies in immersive entertainment film television they're in they're in high demand for sporting events all over

24:49

the world so what we do at dit is we work closely with dcms from a domestic perspective and with all the partners in

24:55

the room from a local regional government perspective but we're looking to make sure that the

25:00

expertise which we have here in the uk is exported you would have seen in the last few weeks we've just announced the 25:06 export strategy got a new campaign to sort of get people motivated and involved in how you can

25:12

actually get out into these markets so if you take a place like the dubai expo it's about 1.2 billion pounds worth of

25:20

uk companies have helped to build the architecture the entertainment that's going on the

25:25

wayfinding it's amazing and i think if another good example could be the lima

25:30

games in peru so the peruvian government worked with the uk on a government to government contract which has gone way beyond sport 25:37

so it's not just the sporting architecture the overlay the event itself it's infrastructures it's road

25:44

it's communications it's telecommunication so sport is actually just a conduit to much

25:49

much greater activity and international trade and investment absolutely and thinking about the future

25:55

sporting events that we we hope to bring to to home soul and and beyond and what role do you think the department can

26:01

play in helping to really maximize the trade opportunities from those well whenever whenever we do an event i mean

26:07

whether it's here or overseas so in fifa world cups for example and at olympics in in tokyo there was

26:14

supposed to be a uk house and this kind of business along the side and we saw

26:20

the report you know it's not often quantified and measured how you know you can use sport and the example you gave 26:26

just then about michelle barnier coming and sitting next to you it brings people together people from all over the world are going to be

coming to the uk for the rugby world cup they're going to be coming for the euros they're going to be coming for the commonwealth games 26:38

it's up to us to really put on a good a good show with our uk house invite people understand who's coming do the

26:44

networking in advance and make sure actually what we're doing is we're getting great foreign direct investment

26:51

but also propelling exports far and wide great thank you once again just the power of sport to

26:57

bring people together absolutely great john can i ask you to talk a little bit about your lived experience

27:03

obviously um as a ceo of one of our big events um be great to hear how the event has helped to um leverage trade and

27:10

investment opportunities particularly in the host communities that that event has been based in yeah good morning um i

27:15

guess for us the sport of rubling is 126 years old and we knew at the start of this

27:21

journey that we had an opportunity like never before so i think from a mindset perspective um having the opportunity of

27:27

rupert's words using it as a conduit a reason to have a conversation we're very lucky we have 18 host towns and cities

27:36

predominantly based in the north but with a big footprint here in london and

27:41

many of them are big exporters so pre the pandemic it was the opportunity with our business advisory group with 27:47

our partners to try and engage in that conversation we've run a very successful international development program in 27:53

partnership with uk sport we've been halted in our tracks by the pandemic but we've visited brazil nigeria

28:00

to talk to nations in west africa papua new guinea jamaica netherlands and germany to really use this opportunity

28:07

uh to stimulate that conversation and hopefully form some of those links to our local communities

28:13

brilliant and thinking about the kind of characteristics of major events in the uk um what what contributes to that soft power 28:19

do you think what what are the ingredients for that we've learned a lot naomi um our journey from ideation to

28:25

the trophies being lifted will be seven years uh one year more than we hope for but that's a completely different story

28:30

but we're going to use this opportunity uh now i think the four ps uh people we

28:35

have some amazing talent here in the uk i think the uk is synonymous with staging major global sporting events but

28:41

we've also got an opportunity to inspire people we certainly want to do that we have a very strong purpose about driving

28:46

societal change from a place perspective the minister mentioned four major events next year

28:52

that are not london-centric we have that big footprint here in london we start a

28:57

wheelchair tournament to the copper box the women's euros finals at wembley but four major events that have an opportunity to 29:03

celebrate place and i point to warrington and saint helens two of our host homes and cities i don't think

29:09

there will ever stage a world cup in any other sport in the rubble league this is a chance to shine on a global stage um i

think civic pride um solves that pride of um showcasing um the place and then

29:22

finally planet uh not just from a sustainability perspective and we've all got an opportunity now to contribute to the climate change agenda but also with

29:29

our international federation and making sure that the sport of rublig is more sustainable in the future

29:34

i think really pertinent topic that we know sport is going to be sort of seizing and grappling looking at how it can play a really active role and play

29:40

its part in that sustainability agenda thank you john and marie be great to um hear from you from your variety of roles how is the uk 29:47

perceived internationally as of hosting territory for major events what's been your experience

29:53

gosh well i think people love the uk for events i mean we do probably do 29:58

pageantry royal patronage you know all of that sort of thing better than almost any other anywhere else in the world

30:04

certainly better than anybody else in the western world um and so that sort of pomp and circumstance and

30:10

everything else that that we bring to it but i think that there is also a much more

30:15

it's no less serious but there is also a real serious sort of side to it that other countries perceive that we will

30:22

deliver that we can deliver things logistically brilliantly that we will do them really well they trust us and i

30:28

think um they see us as a nation that's very forward-looking um and i mean if i

look across my various various roles that i do i would not underestimate the fact that

30:39

i've been through two election campaigns recently both on a european basis for the european olympic committees and for

30:46

chair of european rowing and both of them i've spoken to people from across europe at different levels what they

30:51

want to do is they it's not because they want me there it's because they want to know a little bit about the uk they want

30:56

to know how we work how we work in a sporting environment and how we're able to deliver

31:02

and engage people on sustainability on gender equality and all those sorts of things so i think

31:07

you know there is a real longing for people to want to have a bit of what we've got and understand

31:13

how it works understand how our sporting system works and understand how we engage better

31:19

across that that sort of area and and i i really wouldn't underestimate the 31:25

the ability of people in our sports system to be fantastic ambassadors for

31:31

the uk across all sorts of sectors um and and i think people out there recognize that you know we we do this in

31:38

a way that that um is to some extent independent of government but working very closely and in partnership so they

31:44

want to understand how those partnerships work a lot of other nations their sports

31:50

sectors are much more closely tied in with their governments and they're often funded directly to their national

olympic committees for example whereas we have a very different system that enables us to focus on core bits of of 32:03

what we're delivering very well so i i think people the people that you know they love the fact we do things

32:09

well we we you know horse racing terms and i know that's not a mega event but we have annual events

32:16

that draw millions of people into the uk every year we we are the the pri 32:21

premier nation for for training and racing in olympic sport we've delivered what's still really to some extent been

32:27

the most amazing games in 2012 people still look to us for that legacy and i think looking forward there are lots of 32:33

opportunities out there for us to host other mega events and um and i put a bid in for the european games with my 32:39

european hat on but you know i i've been asked to sit on that working group because they see us as somebody that's

32:45

capable of doing that and we have an amazing opportunity over the next four years with the it's

32:50

not directly a sporting event but thanks to the city of london for supporting the secretariat four years opportunity for 32:58

us to influence the way women in sport are viewed and are um are brought into decision making through the

33:04

international working group on women in sport which we'll be hosting here from 2022 to 26 and really will be using

33:10

these fantastic facilities thank you city of london for that so again a sporting system that is

33:16

ultimately all about great people isn't it absolutely and we've heard about some of the benefits today from from hosting 33:22 major events what do you think are the most useful steps for us to take in really harnessing those and making the most of them well i think i think the

33:28

report sets those out and and it's really quite straightforward we really need to work in partnership

33:34

across the sporting sector but particularly with businesses we need to work with the business sectors in within

33:40

government but also the city of london and with the major corporates um and we need to develop a proper

33:48

integrated strategic plan for how we are going to you know use these opportunities and not waste them because

33:54

it's as much of a risk to to ignore them and walk away from them so we just need to get together we need to be much much

34:00

more thoughtful about it um and to realize that if we don't do this we're going to be left behind we know about

34:05

france i know that even in tokyo when there were no spectators and it was really difficult to get across the

34:12

italian national olympic committee casa italia their equivalent of uk house they spent 7.5 million euros on setting that

34:19

up in tokyo just to showcase italian businesses and italian industry and to do that and to entertain people from

34:25

tokyo so you know we've missed that opportunity to some extent we have that opportunity in paris and we did it

34:31

really well in london but we we need to continue to to do that sort of investment and have those sorts

34:36

of events and opportunities um with sport so being really purposeful about this and building great partnership and 34:43 collaborations around and a real strategic plan so that we know where to go to and we know how to link in great 34:48 thank you and then finally sally as the ceo of uk sport um what opportunities do you see as a result of the findings and

34:55

recommendations today where do you see the big sort of challenges and opportunities for us for the future well i think the report's 35:01

really helpful for us because of uh the sort of independence of ey doing it and

35:06

um good good research is something that then is a it enables us to make good decisions i think there's opportunities

35:13

um for us internationally and the minister talked about uh the role that we can play in promoting the government

35:20

agenda in global britain but domestically i think there's some some really good opportunities i mean anna marie talked

35:27

about how we work more closely with the city to unlock more business partnerships and

35:32

the connections that are hugely huge potential in terms of connecting sport more closely with

35:38

business but i also think domestically the opportunity with working with other departments which potentially sport

35:44

hasn't always traditionally worked with to really expand um what 35:49

people really see that sport can do for the whole of the uk not just in 35:55

sporting terms and i think it's it's brilliant that we've got the the other department here because i think

36:02

them being part of this demonstrates that actually sport is much bigger than simply sport and i think the soft power

36:10

that is illustrated through the report that the opportunities there are huge

i was also really interested in the comments that that john was making around the role that they want to play

36:22

in their event around the impact socially from a uk sport perspective we're just embarking as you know on our

36:29

on our new strategy which is about creating the the greatest decade of extraordinary sporting moments and

36:35

why are we doing that a big part of why we're doing that is because we want to have societal impact we want to have a

36:41

positive impact on society and major events play a huge role in that 36:46

the other opportunity i think we've got is that there's been references talked about sort of the mega events and the minister talked about the mega events

36:53

but i also don't think we should lose sight and there's a number of people in this room who'll be involved not necessarily in a mega event but but a 37:00

major event for what might be deemed as sort of not such high profile sport and i think one of the things that we

37:06

have the opportunity to do is to not look at those sports through the lens of what's um of interest to the british

37:13

public but what is of interest to other nations so there's some of the the sports events that we're hosting over

37:19

the next day decade which might be perceived in this country to be sports that are not as popular as some of the

37:25

bigger sports but are hugely popular in some of the countries that we want to trade with and actually we can use those 37:32

opportunities of sports that are popular in in other nations so i mean i could keep going the opportunities are huge 37:37

the brilliant thing is having really good research to fall back on so as as was said at the beginning it's not just

37:44

what we instinctively thought as edward said it's actually now from research got some really good

37:50

evidence behind it so this actually gives us a real foundation doesn't it to build this into our plans and think really purposefully about how we harness

37:56

these benefits going forward fantastic thank you i'm good to turn now to the audience we

38:01

had a number of you sent in some questions beforehand and i'm hoping you're going to be in the audience so we'll give it a try and then we'll open 38:07

it up to the floor as well i believe we have some roving microphones as well and so i wanted to see if we have roland

38:13

jack in the audience had a question about ensuring events are attractive to hosts and if you wouldn't mind just standing up sharing who you are where

38:19

you're from and your question with us please that'd be great hello uh ron and jack a company called i trust support

38:24

focus on sports governance there are major sports events in some traditional sports which perhaps are not

38:30

very successful commercially or necessarily in delivering other impacts do you have a message to rights

38:36

holders about how they can make their events more attractive for potential hosts thank you and john can we come to you 38:42

from your sort of experience events yeah absolutely uh great question um what happens off the field for us is as

38:50

important as what happens on the field uh we have a strong social purpose uh we set us up a social impact program we 38:56 don't talk about legacy we talked about the social impact that we're going to deliver before the trophies are lifted and that's across many areas mental

39:02

fitness culture education and we have seen the commercial benefit 39:08

because we are a values-led organisation we have a number of commercial partners

39:13

that have come to have that conversation with us and it goes back to what i said earlier about civic pride people and

39:19

place delivering this in local communities i'm a huge advocate for the sport of

39:24

ruby league but none of that's important in the work we're doing in local communities so whether that's through

39:30

a program we're doing with dementia whether that's a program about bringing memories to local people we

39:36

opened a heritage project last week we're just using the event as a vehicle to do that and we have engaged

39:43

in many more conversations than a traditional approach of simply delivering the event and looking after the athletes we'll do that and we'll do

39:49

that very well across 61 vendors 61 games and 21 venues but what happens off the field from a social impact

39:55

perspective i think can help drive different conversations and ultimately commercial success so it sounds actually

40:01

that putting that sort of social impact piece at the heart of events is really important actually in terms of thinking about the long term and how it can

40:06

impact on society on communities on the environment on the economy as part of that i think having a purpose and i 40:12 think every event can have a authentic purpose we've chosen social impact to

40:17

make a difference in um the north of england 85 of our tournament will be delivered in the north of england and as

40:22

part of the government's leveling up agenda we will make a contribution to that but i firmly believe every event going forward can play a part in 40:29

societal benefits and from your experience with that event how did you define your purpose how did you define

40:34

where to focus there's so much impact you could have where do you choose you know how do you choose where to play 40:39

yeah we've had the privilege of time we've had the privilege of government investments and not everyone has that

40:45

but we took some time to understand how we can make the greatest contribution in local communities and this event uh 40:52

warrington helens leeds hull we started our tournament in newcastle we finished with all three finals in manchester what

40:58

a wonderful opportunity to showcase um place and for those local communities to

41:03

stand tall so that helped us define the benefit and a lot of our programmes are way beyond rubling 8000 young people

41:11

will have mental fitness education and that was determined before the pandemic

41:17

of course when the pandemics come around that's probably been never more relevant than ever before so we will play a small

41:23

part and we're really keen like the fantastic report is to capture some of that and to pass it on to other people

who will do bigger and better things than we have done so define your purpose and be really clear about where you can make a unique contribution great thank

41:35

you john also had a question from randy haynes if he's in the audience give us a wave if so hi randy do you want to stand up and 41:42

share your question with the panel hello um yeah randy haynes i'm a consultant with my omni which is a

41:49

technology company that also goes into sports betting which is where 41:55

my question is aimed so we've long been

42:00

a powerhouse in sports betting especially when you look across the world what's happening in the states for

42:06

instance where they're taking a lot of our expertise um 42:11

previous to this in philippines et cetera 150 000 jobs has been uh 42:17

born in the gray market through sports betting i just wondered how sports betting played into

42:23

if at all in the panel's agenda uh with regards to this soft power 42:36

i think we've got some excellent examples in the last sort of two decades of where we've done bidding extremely

42:43

successfully and examples where we've perhaps not got it quite right 42:48

and there are um various reasons for for when we've got it right and when we

42:53

haven't i think one of the things thinking about what anna marie was 42:58

saying about how highly regarded this nation is around event hosting 43:03

is that i think there is a really fine line isn't there between being good at what you do and being confident and 43:09

willing to share and where that line slips over into arrogance and thinking you have a right to host things

43:15

and i think that the the what uk sport has been able to do long before i've 43:20

been here and i've only been in the role a couple of years but over the last decade or so um led by

43:27

simon simon morton in our team i think what we've developed is a huge amount of

43:32

understanding and learning about how to use bidding

43:38

for the bid itself but also actually to to make sure that it's also part of our 43:43

longer term relationship building and so that when you're not successful in a bid because you're not always going to be

43:48

successful through sometimes no fault of your own um you don't leave yourself with a a

43:54

very difficult place to return to um so i think the the bidding part 44:01

is hugely important to this because it sets the tone for how we want to do

44:07

business and it tells the world how we want to go about our business so i think it's hugely hugely important in what we

44:13

do and really interesting i think also when we're thinking about hosting some of the

44:19

really big mega events whether that be the football world cup or you know should we decide at some point in the future to

44:26

consider another bid for another olympic and paralympic games i think we need to

44:31

go back to one of the things that's in this report which is about collaboration and how do we collaborate domestically 44:38 to put in good bids and build good relationships internationally but also 44:43

how do we collaborate internationally with allies and partners that would want to

44:49

see those events come back to this country so for me it's it's hugely important i'm sure others may have have

44:56

additional additional views i'm happy to have the sport mega sports 45:03

events are expensive to stage we're a special purpose vehicle we have a start we have a middle and we have an end and

45:08

it i guess comes back to my previous answer that they've got to deliver more the the whole is greater than some of the parts and when we talk about

45:14

economic benefit it will our event will deliver that and other events will but it's got to be greater than that and i

45:21

think from a bidding perspective we've seen less and less bids across the world it comes back to why we're here today

45:27

that events can deliver against other different agendas if we look through a different lens very helpful thank you

45:33

i'm going to open the floor to other questions so if you have something you'd like to ask the panel um raise your hand

45:39

thank you can we get a mic to the gentleman if you wouldn't mind introducing yourself and your organization and who your questions for 45:44

please thanks naomi um is that working yes morning panel um andy rice from

45:49

major sporting events major events international um just like to ask uh edward more than

45:57

anyone else first firstly i'd like to congratulate the city of london and uk sport on an

excellent report well done ey i think it's about time this area of soft power is is highlighted um edward what are you 46:09 doing as a city to encourage international rights holders to come to london there's a kind of irony that as 46:17 an organization with offices half a mile from here that we're representing cities around the world to do exactly that but 46:24 we haven't really had a conversation with you so what what is london doing at the moment to proactively go out and 46:31 promote everything that london has to offer um 46:36 well um our lord mayor who remains with us um spends uh round about 100 days of his 46:44 365 days in office traveling around the world promoting the uk as a place to do 46:50 business one of the key messages and particularly this year because vincent is a lawyer is 46:55 the fact that this is a safe place to do business and so in terms of uh sports 47:02 rights and intellectual property rights generally yet this is a great place to 47:07 to do business it's a great place to have your contracts based you know the laws of england and wales the uk courts 47:14 uh are probably the best place in the world to to have these things judged we probably need to be saying more about 47:21 that from a sports rights perspective and i'm sure that the lord mayor is 47:27 sitting here uh will make sure that those messages actually are crafted uh into the things that he talks about um 47:35 when promoting uk plc around the world 47:40

and certainly we would be happy to have a conversation with you and please do talk to sam

47:46

about what more we can do to to ensure we are promoting those rights 47:51

big part of today is going to be all about a conversation and future partnership for sure thank you edward

47:56

other questions please raise your hand yes gentlemen on the left thank you i am sean cotchal ceo of law in sport

48:04

um fantastic power yeah there you go team me up thank you very much um so one of the um things that we are sort of

48:10

pioneers in is say for british horse racing our best kept secret is our integrity and you know we have dealt with a lot of

48:16

issues in sport in this country over the recent years but we've addressed those issues and i would argue that we're

48:22

pioneers in many of those areas what what does the panel think about how we could utilize the opportunities to

48:29

engage with the legal community and other lawyers around the world and part of this soft power around major events

48:35

to actually um explain our expertise not only from hosting but also in terms of the

48:41

operation of sport in its various different roles thank you approach 48:46

yeah i can take some of that and i think that's generally the work that um we do in the department for international

48:52

trade we've got we've got a sports advisory group uh which on that group you've got people like premier league and wimbledon 48:58

you've also got a number of event companies designers architects software engineers formula e from a

sustainability perspective as well so what we do so we're planning missions

49:10

out for example to la28 in advance you know you've got a seven year cycle there so we're looking just as you've been

49:16

working on this for seven years john we're looking to say okay so here's it's almost like a beauty

49:23

parade really so we're taking and kind of matchmaking companies we've just done the same in the creative industries

49:28

in dubai we took 27 companies out and match made them with a mix of real

49:34

estate developers more uh developers government institutions and i think that's really what but we

49:40

can't do that on our own you know what we actually need we need to work with everybody across the sports uh

49:45

ecology and just make sure whether it's the legal the legal profession designers architects and

49:51

what's really interesting at the moment and you know we're all getting a new lexicon with things like the metaverse

49:57

and nfts you know these are things which you need to address in legal contracts whether you're doing a small scale event

50:04

or a large scale event so the legal profession is of course very interesting but we all

50:10

are learning it and everything's coming together so the experience i had out in dubai i mentioned it earlier

50:15

uh and the lord mayor was there as well a few weeks ago 1.2 billion pounds at

50:20

that you can call that a major event you know it's an expo so british companies and uk companies are

the most successful in the expo site across the whole site and that's because it's all coming

50:32

together and the kind of technologies that you see there are fan engagement technologies they're

50:37

way finding they can be applied to any environment and you see this in film production in television production it's all come from 50:44

the games industry so what we're seeing is you know traditional companies who perhaps have been specialized in one area actually 50:50

have an opportunity much much greater than just in sports so you could say the same for for the legal profession you 50:56

know these kind of contracts are actually entertainment contracts their creative contracts their

51:02

metaverse and nft contracts edwards well yeah because actually this 51:07

is an area that where we've been working with the department so um only two weeks ago we

51:14

were delighted to welcome the lieutenant governor of the state of maryland in the united states um because

51:21

baltimore is bidding to be a host city um for the um the fifa world cup um and

51:29

they wanted to come and meet um yeah a range of

51:35

businesses that could potentially work with them and you know so we were pleased to bring them together

51:42

working with the department of international trade um and that that again is the kind of thing that that we

51:48

can do uh at a micro level as well as as a macro level 51:53

anna marie do you have a view today yeah i mean i i think i think it's a really good point sean so thank you um and

51:59

brishaw's racing is certainly viewed as one of the best uh 52:04

sort of governing bodies and worldwide i think there's there's a couple of things we can do and one is this report i hope

52:11

will help us to develop the strategy we need that will help people to link in and will make it much easier people to

52:16

know what to do with the information they've got and where to find and to link in with things like that but i

52:21

think we need to be better at selling the good news ourselves about the amazing systems and processes and and

52:28

the great culture that we have in the uk and we tend to focus on the negatives all the time when you look in the media 52:34

about sport and you know you see the negatives that are that are out there the things that are going wrong but

52:39

actually they're in the paper because we're putting them right and in very many other countries they're being swept

52:44

under the carpet so so we are doing a fantastic job in sport i think on the integrity level on the

52:50

partnership level on the building relationships and you know as the uk we are enormously well respected we mustn't

52:57

forget that and we need to build on it and use it and i think this this report will really help us to do that in a more

53:03

constructive sort of sort of framework type of way it's a responsibility for all of us to

53:09

acknowledge the progress and the leadership that we're that we're showing across the sporting system thank you anna marie any other questions from the

room yes gentlemen on the right there thank you

53:22

good morning wynn fanshawe from capture the event fascinating presentations and discussions thank you very much um i 53:30

haven't had a chance to read the report yet um as i'm only going on the headlines that came across this morning

53:35

and i hope i'm missing something that the panel um can can address but until um sally

53:42

mentioned it social impacts hasn't really had a mention i i worked on 53:47

scotland's major event strategy before um uk and london got its act together and it was about social environmental

53:54

and economic impacts we're coming out of a pandemic we hope um but it's going to be around

54:01

and what that's done is amongst other things is force consumers and fans to

54:06

expect organizations to balance profits with um social responsibility and surely this is

54:13

a great opportunity to bring in commercial partners who are looking to 54:19

really address society challenges and looking ten years ahead there was a

54:27

was a very good piece in the um the lancet published in the last 21st of uh

54:32

july which was about how major sporting events should and could be linking with the

54:37

health care services and the life science and i don't see any of that representation

yet but i may be wrong i haven't read the report how how how influential do you think

54:48

those social impacts are going to become over the next five to ten years 54:54

who would like to start with that one sally's want to start so i mentioned earlier uh about our new

55:01

strategy at uk sport and our intention to create the greatest decade 55:07

and we're very focused on three ambitions and one of those ambitions is about uh impact and social impact

55:13

specifically and we've had quite a lot of discussion uh and we've reached agreement because

55:19

if i ask the room about where should we have social impact we'd probably end up with lots of different answers would end 55:24

up with some commonality but but there'd be lots of different answers and we've landed on three really important areas

55:30

where we feel sport both performance sport but also events can play a key role

55:36

one of them is about an impact on physical and mental well-being it's an obvious space that that we can we can play in

55:42

one is around diversity and inclusion and we think there's a really important role for for sport to play in that space

55:48

and the third is around the impact that we can have around sustainability and major events is really important to

55:54

that and obviously what we do at uk sport in terms of investing 55:59

in many of the major events that come to this country and support the bidding for hosting those events is we're looking 56:06

really carefully about how events can to john's point from the outset demonstrate

how they're going to contribute to those things so it isn't simply about the economic impact it isn't simply about

56:18

the desire to bring the event here just to um make people happy for seeing that sport and we're very clear at uk sport

56:26

about our um both the opportunity that we have moving forward but also the

56:32

responsibility that we have as a leadership body in this space to make sure that everything

56:38

that we do we are thinking through the lens of what can the impact be um you know we love the we love major events we 56:45

love hosting them we love winning medals but we want major events and winning medals to have a

56:53

great social impact we don't want it just for doing it we want to have an impact on society and we believe there's

56:59

a huge opportunity to do so and i think i think most of the um partners that

57:04

we're already in the events we're already investing in they're on that journey with us and i think there's to go back to the to the earlier question

57:10

that was asked about a commercial investment i think increasingly um 57:15

commercial investors and partners are seeking this that's what they're looking for and so it feels like a huge

57:22

opportunity for me over the next decade and just to build on what sally said i

57:27

think that social impact is not just the social impact we deliver in this country it is the change that can be seen that's 57:32

built on so each time we do a major event that breaks barriers and you know has increased either equality or

57:39

sustainability it raises the it raises the goals and the barriers for the next time that that

57:44

event is somewhere else in the world so actually our influence globally is increased as well as a nation and that's

57:50

why people do want to employ british industry people it's why they want to bring in consultants from

57:56

the uk it's why they want to give events or or vote people onto to committees and because they see us as

58:03

having those ambitions and being able to deliver against them and really making a change and those things internationally

58:09

are also ways of engaging more people domestically so a lot of the events that

58:14

we invest in are also looking at how they can have an impact internationally if i just

58:19

give an example of an event that i was involved in before i started this job with the hockey world cup a big part of

58:25

that bid in the first place was around us doing a huge project out in africa

58:32

and working with a number of the west african nations where hockey is relatively small to try and use hockey as a way for

58:38

building social change and we focused a lot of energy in ghana and we went to

58:44

places in ghana where you know we sport was really really limited 58:50

and we were able to engage the you know um 800 000 people that play hockey in this

country to donate old sticks and we shipped thousands and thousands and thousands of sticks out to ghana so that 59:04

kids who hadn't previously ever had exposure to playing sport it didn't matter that it was hockey it just happened to be um were given the 59:11

opportunity and given equipment to be able to play and engaged people over here with the event and feeling like

59:16

they were doing something really positive but it enabled us to have a really positive impact in ghana and west africa and actually change some of the

59:23

conversations that we were having about hosting but also then from a international trade point of view

59:29

changes conversations that we're having at political level gave us the opportunity to meet with ministers in in

59:34

in ghana so there are a lot of the events that we invest in will have that international thread as as anna marie

59:41

said rupert from a departmental perspective how important is the social impact

59:46

agenda when you're thinking about building those trade relationships well it's it's hugely important and you know

59:51

as you were speaking i was just thinking about um one of the biggest drivers of soft power is education

59:58

and if you look at the reputation the uk's education sector has that you know that's you know arguably that's big if

1:00:04

not bigger than sport so the fusion i think of sport and education and as we're talking about

1:00:09

ghana i recall you know something i didn't in the past life working with with chelsea

1:00:14

football club and with michael essien who was the captain of the time and captain of ghana as well so we worked on

1:00:21

a partnership for literacy uh in the village that michael was from nearly all the children didn't even go

1:00:28

to school so we created a literacy program with a foundation and we we rolled that out and

1:00:33

like ten thousand we worked with pearson on on an education program but i think that's the beauty of this you know across government you know we work with

1:00:40

fcdo with dfe and any bid for example the feasibility was talked about for the 2013 world cup

1:00:47

it should not only have a great legacy for for the uk but actually that should transcend the

1:00:53

uk and reach out and i think education is one of the best ways that we can do that and then that taps in very nicely to the

1:00:59

un's sustainability goals and so how do we how do we drive that agenda whether it's sustainability whether it's

1:01:05

education whether it's women's rights getting girls into education is another

1:01:10

massive thing so sport can do all those things if you channel it in the right way and i think any bid we make for any

1:01:17

major events uh you know has to factor that in as well thank you 1:01:22

okay great thank you probably got time for one or two more questions if you want to raise your hands yeah gentlemen

1:01:27

here on the left if we could have a mic please hear some thank you thank you

1:01:33

hi my name is julian kelly from clean event services um we obviously as the

1:01:38

name suggests we provide cleaning at major events across the uk predominantly

1:01:44

um i think we could all probably recognize if we pick up any newspaper that there are weaknesses in the hospitality and

1:01:50

services sectors in the uk at the moment when previously these were strong selling points for our country does the

1:01:57

panel recognize that a dilution of our prominence in these sectors does that dilute what we're

1:02:03

trying to sell as a as a country in the global market

1:02:09

john could you share a perspective yeah absolutely um i think there's some astonishing challenges in the

1:02:15

hospitality sector and obviously that's been felt by venues across the uk we have 21 venues we've

1:02:21

reached out to them and we uh absolutely appreciate uh challenges are also talking to some unions um at the moment

1:02:27

um is that a barrier um to the uk securing more major events i don't think it's a

1:02:32

barrier i think it's a challenge and i think it's about a partnership approach going back to what i said

1:02:38

earlier major mega sports events are incredibly expensive to stage and there

1:02:43

has to be a better solution found a better cocktail or funding that delivers greater benefits

1:02:50

oh i certainly recognize uh the challenge no simple answers to address them and certainly something that i

1:02:55

think collaboration is needed lots of partnership and collaboration messaging coming through today thank you

1:03:02

time for final question anybody have one they'd like to share with the room uh yeah gentlemen

1:03:07

thank you hi there jamie from the boa a question

1:03:13

about the divide between soft power and kind of the immediate trade impacts rupert you mentioned two examples of

1:03:20

lima and dubai about how the uk were able to ship internationally and work internationally do you see it as a

1:03:26

responsibility of uk hosted events to attract international trade rather than just work to

1:03:32

provide our own local services as well and do you see especially with commonwealth games coming up and our

1:03:37

historical links in the commonwealth that being a greater priority 1:03:43

um well absolutely i think it's it's a bit of a balance in a mix um what what you

1:03:49

want is for and we we wouldn't like it for example if uh if the olympic games in paris was

1:03:54

only exclusively open to you know french companies a lot of companies here would be pretty annoyed so um i i think you

1:04:02

know we have to take the same approach you know it's it's an open market but where we're great is that you know we 1:04:07

1:04:07

very often have some of the best companies who've got the leading solutions for the particular problem that you know the organizers are facing

1:04:13

so it's a balance but i think uh what we have an opportunity to do when we're hosting an event

1:04:19

in our backyard is i know there's sometimes some legal issues around what you can and can't say around the companies that are providing 1:04:25

the the solutions but you can showcase and we can talk uh you know particularly after the event about you know the huge 1:04:32

range of different services uh that the company's provided to those events so you always want to get you know a good

1:04:38

balance of foreign direct investment uh and also making sure that the local community and indeed the uk as a whole

1:04:44

is benefiting so so i don't think there's a clear-cut answer but uh i think a balance is is

1:04:51

the best i can give thank you i'm conscious of time and i want to make sure there's plenty of time for

1:04:57

conversations afterwards so i'm going to bring us a formally to a close now and i think what we've heard today is you know 1:05:03

many of us have known for a long time there was just such a huge variety of benefits and impacts that sport can have

1:05:08

and it really does touch lives and change lives and today gives us yet more ammunition and evidence to show the

1:05:14

impact that sport can have not just on society but on our economy and our global position and reputation as well

1:05:19

so a big thank you to all those who have been involved in that research and giving us that platform to take forward

1:05:26

dana marie's point i think we all have a real responsibility to champion that and to share that and to talk more about the positive 1:05:32

impacts that we're having we've heard very much today around the need to be purposeful and really focused on the

1:05:38

impact that we can have and to really build that into our plans for major events and beyond as we we build as a 1.05.44

1:05:44

sporting system together in the the decades ahead as sally's alluded to we're uk sport have a mission to create

1:05:49

the greatest decade of extraordinary sporting moments the greatest yet we can't do that alone partnership and

1:05:55

collaboration are going to be absolutely essential we look forward to working with many of you in the weeks and years

1:06:01

ahead so thank you very much to our speakers for joining us this morning thank you very much for our panel and

1:06:06

the city of london for hosting us today do please stay behind for a drink and a chance to have a conversation with

1:06:12

colleagues here and we hope to see you soon thank you [Applause] 1:06:23

you